

Asian Steel Producer

Supply Chain Improvement

The Challenge

- Breakthrough cultural resistance to improved factory performance
- Increase throughput and reduce inventory without any increase in operating expense
- Achieve results in a short time frame

The Solution

- Synchronise constraining resources
- Initiate shop floor improvement teams aimed at exploiting factory throughput constraints
- Improve demand and product management by implementing a supply chain management process

The Results

- Significantly improved throughput per labour hour
- Decreased inventory
- Improved supply flexibility
- Improved viability of operational capabilities